

Group Companies

AS AT 31 DECEMBER 2025

In accordance with Section 409 of the Companies Act 2006, a list of subsidiaries, partnerships, associates and joint ventures as at 31 December 2025 is set out below. All subsidiary undertakings are subsidiary undertakings of their immediate parent undertaking(s) pursuant to Section 1162(2)(a) of the Companies Act 2006 unless otherwise indicated – see the notes on page 200. All subsidiary undertakings not included in the consolidation are not included because they are not material for such purposes. All associated undertakings are included in the Unilever Group's financial statements using the equity method of accounting unless otherwise indicated – see the notes on page 200.

See page 183 of the Annual Report and Accounts for a list of the significant subsidiaries.

Companies are listed by country and under their registered office address. The aggregate percentage of capital held by the Unilever Group is shown after the subsidiary company name, except where it is 100%. If the Nominal Value field is blank, then the Share Class Note will identify the type of interest held in the entity.

Subsidiary undertakings included in the consolidation

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Algeria – Zone Industrielle Hassi Ameur, Oran 31000			Mãe Terra Produtos Naturais Limitada	BRL1.00	1
Unilever Algérie SPA (72.50)	DZD1,000.00	1	Brazil – Rua Tenente Pena, No. 156, Bom Retiro, CEP 01127-020, São Paulo		
Argentina – Tucuman 1, Piso 4, Ciudad Autónoma de Buenos Aires			Smart Home Comércio E Locação De Equipamentos S.A.	No Par Value	1
Arisco S.A.	ARS1.00	1	Brazil – São Paulo, Estado de São Paulo na Rua Demóstenes nº 1072, Bairro Campo Belo CEP 04614-010		
Unilever de Argentina S.A.	ARS1.00	1	Ole Franquia Limitada	BRL1.00	1
Club de Beneficios S.A.U.	ARS1.00	1	Brazil – Rua Gomes de Carvalho, 1666, conjunto 161, 5ª andar, locker 5D Bairro Vila Olimpia, São Paulo, ZIP Code 04547-006		
Urent S.A.	ARS1.00	1	Compra Agora Serviços Digitais Limitada	BRL1.00	1
Argentina – Martín Güemes 24 Sur, San Juan, Provincia de San Juan			Brazil – AV Francisco Prestes Maia Avenue, Saint Bernard of the countryside, 275,SL 81,Center 09.770-000		
Helket S.A.	ARS1.00	1	Minimalist Importation and Trade of Cosmetics LTDA (56.02)	–	–
Argentina – Juana Manso 205, 7mo. Piso, Ciudad Autónoma de Buenos Aires			Bulgaria – City of Sofia, Borough Mladost, 1, Business Park, Building 4, Floor 5		
Compre Ahora S.A.	ARS1.00	1	Unilever Bulgaria EOOD	BGN1,000.00	1
Australia – 219 North Rocks Road, North Rocks, NSW 2151			Cambodia – Morgan Tower Building, Level 15, No. 15F-8A/8B/9/10/11/12/13/14/15/16/17A, Street Sopheak Mongkul, Phum 14, Sangkat Tonle Bassac, Khan Chamkarmon, Phnom Penh, 120101		
Unilever Australia (Holdings) Pty Limited	AUD1.00	1	Unilever (Cambodia) Limited	KHR20,000.00	1
Unilever Australia Group Pty Limited	AUD2.7414	1	Canada – 70 University Ave, 300, Toronto ON M5J2M4		
Unilever Australia Limited	AUD1.00	1	Dermalogica (Canada) Limited	No Par Value	6
Unilever Australia Trading Limited	AUD1.00	1	Canada – 100 King Street West, 1 First Canadian Place, Suite 1600, Toronto, ON M5X 1G5		
Australia – 111-115 Chandos Street, Crows Nest, NSW 2065			UPD Canada Inc.	No Par Value	7
Dermalogica Holdings Pty Limited	AUD1.00	1	Canada – 1000 rue de la Gauchetière Ouest, Bureau 2500, Montreal, H3B 0A2		
Dermalogica Pty Limited	AUD2.00	1	4012208 Canada Inc.	No Par Value	7
Australia – Level 12, 60 Castlereagh Street, Sydney, NSW 2000			Canada – 160 Bloor Street East, Suite 1400, Toronto, ON M4W 3R2		
Paula's Choice International Australia Pty Limited	AUD0.01	1	Unilever Canada Inc.	No Par Value	8
Australia – 4 Knowles Avenue, North Bondi, NSW			No Par Value	No Par Value	9
Yeti Parent Holdings Pty Ltd	AUD1.00	1	No Par Value	No Par Value	10
Australia – Level 16, 68 Pitt Street, Sydney, NSW 2000			No Par Value	No Par Value	11
Brand Evangelists for Beauty Pty Ltd ^A (68.03)		1	No Par Value	No Par Value	12
Austria – Jakob-Lind-Straße 5, 1020 Wien			Canada – McCarthy Tetrault LLP, 745 Thurlow Street, Suite 2400, Vancouver, BC V6E 0C5		
Unilever Austria GmbH	EUR10,000,000.00	1	Hourglass Cosmetics Canada Limited	No Par Value	7
Bangladesh – 51 Kalurghat Heavy Industrial Area, Kalurghat, Chittagong			Chile – Avenida Las Condes 11.000, Piso 5, Comuna de Vitacura, Santiago		
Unilever Bangladesh Limited (60.75)	BDT100.00	1	Unilever Chile Limitada		13
Bangladesh – Fouzderhat Industrial Area, North Kattali, Chattogram 4217			China – Room 1001, No. 398 Caoxi Road (N), Xuhui District, Shanghai, 200030		
Unilever Consumer Care Limited (81.98)	BDT10.00	1	Blueair (Shanghai) Sales Co. Limited	CNY1.00	1
Belgium – Anderlecht, Industrielaan 9, 1070 Brussels			China – No. 33 North Fuquan Road, Changning District, Shanghai, 200335		
Unilever Belgium NV/SA	No Par Value	1	Unilever (China) Investing Company	USD1.00	1
Bolivia – Av. Blanco Galindo, Km 10.5, Cochabamba			China – 88 Jinxu Avenue, Hefei Economic and Technology Development Zone, Anhui, 230601		
Unilever Andina Bolivia S.A.	BOB100.00	1	Unilever (China) Limited	USD1.00	1
Brazil – Rua Gomes de Carvalho, 1666, conjunto 161, 16ª andar, Bairro Vila Olimpia, São Paulo, ZIP Code 04547-006			Unilever Services (Hefei) Co. Ltd	CNY1.00	1
E-UB Comércio Limitada	BRL1.00	5	China – No. 225 Jingyi Road, Tianjin Airport Economic Area, Tianjin		
Brazil – R Campos Salles, 20 - Centro - Valinhos, SP, CEP 13.271-900			Unilever (Tianjin) Company Limited	USD1.00	1
Unilever Logística Serviços Limitada	BRL1.00	5	China – 1068 Ting Wei Road, Jinshanzui Industrial Region, Jinshan District, Shanghai		
Brazil – Av. das Nações Unidas, n. 14.261, 3rd to 6th floors, Wing B Vila Gertrudes, ZIP Code 04794-000, São Paulo/SP			Unilever Foods (China) Co. Limited	USD1.00	1
Unilever Brasil Limitada	BRL1.00	5	China – No. 166 Unilever Avenue West, Qinglong Town, Pengshan District, Meishan City, Sichuan province 620800		
Brazil – Av. das Nações Unidas, n. 14.261, 3rd floor, Wing A, Vila Gertrudes, ZIP Code 04794-000, São Paulo/SP					
Unilever Brasil Industrial Limitada	BRL1.00	5			
Brazil – Avenida das Nações Unidas, nº 14.261, Vila Gertrudes, Andares 24º a 27º, Sala/Conjunto nº 2401B, 2501B, 2601B, e 2701B, parte, Espaço de Escritório WeWork nº 25-109, na Cidade de São Paulo, Estado de São Pa, CEP 04794-000					

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Unilever (Sichuan) Company Limited	USD1.00	1	England and Wales – Unilever House, 100 Victoria Embankment, London EC4Y 0DY		
China – Room 326, 3rd Floor, Xinmao Building, 2 South Taizhong Road, (Shanghai) Pilot Free Trade Zone			Accantia Group Holdings (unlimited company)	GBP0.01	1
Uchieve Commerce (Shanghai) Co. Ltd	CNY1.00	1	Alberto-Culver (Europe) Limited (in liquidation)	GBP1.00	1
China – Floor 1, Building 2, No. 33 North Fuquan Road, Changning District, Shanghai 200335			Alberto-Culver Group Limited (in liquidation)	GBP1.00	1
Shanghai CarverKorea Limited	USD1.00	1	Alberto-Culver UK Holdings Limited (in liquidation)	GBP1.00	1
China – 2F, No. 10, Lane 255, Xiaotang Road, Fengxian District, Shanghai			Alberto-Culver UK Products Limited (in liquidation)	GBP5.00	14
Paula's Choice (Shanghai) Trading Co. Limited	CNY1.00	1	Associated Enterprises Limited*	GBP1.00	1
China – Room 1436, No. 1256 and No. 1258 Wanrong Road, Jingan District, Shanghai			GroNext Technologies Limited	GBP1.00	1
Paula's Choice (Shanghai) Technology Co. Limited	CNY1.00	1	Hourglass Cosmetics UK Limited	GBP1.00	1
China – No. 88 Yanghua Road, Mingzhu Industrial Zone, Conghua District, Guangzhou City			Margarine Union (1930) Limited*	GBP1.00	1
Unilever (Guangzhou) Co. Limited	CNY1.00	1		GBP1.00	18
China – Room 925, Floor 9, Building 1, Qunjia Building, No. 366 Shengkang Road, Jiubao Street, Shangcheng District, Hangzhou, Zhejiang Province				GBP1.00	68
GoUni (Hangzhou) Trading Co. Limited	CNY1.00	1	MBUK Trading Limited (in liquidation)	GBP1.00	1
China – Room 407, No. 1256, No. 1258 Wanrong Road, Jingan District, Shanghai			Mixhold Investments Limited	GBP1.00	1
UPD (Shanghai) Trading Co. Ltd	CNY1.00	1	ND4A Limited	GBP1.00	1
Colombia – Avenida Carrera 45, 108-27 Torre 3, Piso 5 y 6, Bogotá D.C.			Toni & Guy Products Limited*	GBP0.001	1
Unilever Andina Colombia Limitada	COP100.00	1	UAC International Limited	GBP1.00	1
Costa Rica – Provincia de Heredia, Cantón Belén, Distrito de la Asunción, de la intersección Cariari-Belén, 400 Mts. Oeste, 800 Mts. al Norte			UML Limited	GBP1.00	1
UL Costa Rica SCC S.A.	CR1.00	1	Unidis Forty Nine Limited (in liquidation)	GBP1.00	1
Côte d'Ivoire – 01 BP 1751 Abidjan 01, Boulevard de Vridi			Unilever AC Limited	GBP1.00	1
Unilever-Côte d'Ivoire (99.78)	XOF2,650.00	1	Unilever Assam Estates Limited	GBP1.00	1
Côte d'Ivoire – Abidjan-Marcory, Boulevard Valery Giscard d'Estaing, Immeuble Plein Ciel, Business Center, 26 BP 1377, Abidjan 26			Unilever Company for Industrial Development Limited (in liquidation)	GBP1.00	1
Unilever Afrique de l'Ouest (in liquidation)	XOF10,000.00	1	Unilever Company for Regional Marketing and Research Limited (in liquidation)	GBP1.00	1
Croatia – Strojarska cesta 20, 10000 Zagreb			Unilever Corporate Holdings Limited*	GBP1.00	1
Unilever Hrvatska d.o.o.	EUR1.00	1	Unilever Employee Benefit Trustees Limited	GBP1.00	1
Cuba – Zona Especial de Desarrollo Mariel, Provincia Artemisa			Unilever Group Limited*	GBP0.25	1
Unilever Suchel, S.A. (60)	USD1,000.00	56	Unilever South India Estates Limited*	GBP1.00	1
Cyprus – Head Offices, 195C Old Road, Nicosia Limassol, CY-2540 Idalion Industrial Zone – Nicosia				GBP1.00	15
Unilever Tseriotis Cyprus Limited (84)	EUR1.00	1	Unilever S.K. Holdings Limited	EUR1.43	1
Czech Republic – Voctářova 2497/18, 180 00 Praha 8			Unilever Overseas Holdings Limited*	GBP1.00	1
Unilever ČR, spol. s.r.o.	CZK210,000.00	1	Unilever U.K. Central Resources Limited	GBP1.00	1
Denmark – Ørestads Boulevard 73, 2300 København S			Unilever U.K. Holdings Limited*	GBP1.00	1
Unilever Danmark A/S	DKK1,000.00	1	Unilever UK & CN Holdings Limited	GBP1.00	2
Denmark – Petersmindevej 30, 5000 Odense C				GBP1.00	3
Unilever Produktion ApS	DKK100.00	1		GBP10.00	24
Djibouti – Haramous, BP 169			Unilever UK Group Limited	GBP1.00	2
Unilever Djibouti FZCO Limited	USD200.00	1	Unilever US Investments Limited*	GBP0.001	1
Dominican Republic – Av. Winston Churchill, Torre Acropolis, Piso 16 E-D, Santo Domingo			United Holdings Limited*	GBP1.00	1
Unilever Caribe, S.A.	DOP1,000.00	1	England and Wales – The Manser Building, Thorncroft Manor, Thorncroft Drive, Dorking Road, Leatherhead, Surrey, KT22 8JB		
Ecuador – Km 25, Vía a Daule, Guayaquil			Dermalogica (UK) Limited	GBP1.00	1
Unilever Andina Ecuador S.A.	USD1.00	1	England and Wales – Oceana House, 39-49 Commercial Road, First Floor, Southampton, Hampshire, SO15 1GA		
Egypt – 5th Floor, North Tower, Galleria 40 Business Complex, Sheikh Zayed, 6th of October City, Giza			Aquis Haircare UK Ltd (in liquidation)	GBP1.00	1
Unilever Mashreq for Manufacturing and Trading (SAE)	EGP10.00	1	England and Wales – c/o TMF Group, 13th Floor, One Angel Court, London EC2R 7HJ		
Unilever Egypt for Shared Consultations Services	EGP10.00	1	Unilever Ventures III Limited Partnership [∞] (86.25)		4
Egypt – Public Free Zone, Alexandria			Twenty Nine Capital Partners Limited Partnership [∞] (80)		4
Unilever Mashreq International Company (in liquidation)	USD1,000.00	1	Unilever Ventures Limited	GBP1.00	1
Egypt – 14 May Bridge, Sidi Gaber, Smouha, Alexandria			Twenty Nine Capital Partners (General Partner) Limited	GBP1.00	1
Unilever Mashreq Trading LLC (in liquidation)	EGP1,000.00	1	Unilever Ventures General Partner Limited	GBP1.00	1
Commercial United for Import and Export LLC (in liquidation)	EGP1,000.00	1	England and Wales – 4th Floor, 52 Conduit Street, London W1S 2YX		
Egypt – 15 Sphinx Square, El-Mohandsin, Giza			Twenty Nine Capital Partners V Limited Partnership [∞] (85)		4
Unilever Mashreq for Import and Export LLC	EGP100.00	1	England and Wales – Union House, 182-194 Union Street, London SE1 0LH		
El Salvador – Local 19, Nivel 19, Edificio Torre Futura, Calle El Mirador y 87 Avenida Norte, Colonia Escalón, San Salvador			REN Limited (60.98)	GBP0.01	1
Unilever El Salvador, SCC S.A. de C.V.	USD1.00	1		GBP0.0032	19
Unilever de Centro America S.A. de C.V.	USD11.00	1		GBP0.0042	126
			Murad Europe Limited	GBP1.00	1

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England and Wales – Lever House, 3 St James Road, Kingston Upon Thames, Surrey KT1 2BA				EUR5,200.00	1
Alberto-Culver Company (U.K.) Limited	GBP1.00	1		EUR6,500.00	1
CPC (UK) Pension Trust Limited (in liquidation)		16	Unilever Deutschland Produktions GmbH & Co. OHG		4
Nature Delivered Limited	GBP0.0001	1	Rizofoor Gesellschaft mit beschränkter Haftung	EUR15,350.00	1
	GBP0.0001	3		EUR138,150.00	1
	GBP0.0001	84	Schafft GmbH	EUR63,920.00	1
Marshfield Bakery Limited (in liquidation)	GBP0.01	1		EUR100,000.00	1
Unilever Pension Trust Limited	GBP1.00	1	Unilever Deutschland Pensions GmbH	EUR1.00	1
Unilever UK Limited	GBP1.00	1	Germany – Alt-Moabit 2, c/o Mazars Advisors GmbH & Co. KG, 10557 Berlin		
Unilever UK Pension Fund Trustees Limited	GBP1.00	1	T2 Germany GmbH (in liquidation)	EUR25,000.00	1
Unilever Superannuation Trustees Limited	GBP1.00	1	Germany – Langnesestraße 1, 64646 Heppenheim		
USF Nominees Limited	GBP1.00	1	Maizena Grundstücksverwaltung Gesellschaft mit beschränkter Haftung & Co. offene Handelsgesellschaft		4
England and Wales – 1 More Place, London SE1 2AF			Germany – Wiesenstrasse 21, D-40549 Düsseldorf		
Accantia Health and Beauty Limited (in liquidation)	GBP0.25	1	Murad GmbH	EUR1.00	1
England and Wales – Port Sunlight, Wirral, Merseyside CH62 4ZD			Ren GmbH	EUR1.00	1
Unilever Global IP Limited ^o	GBP1.00	1	Germany – Zehdenicker Str. 110119 Berlin		
England and Wales – Suite 1, 7th Floor, 50 Broadway, London SW1H 0BL			Paula's Choice Germany GmbH		4
Paula's Choice UK Limited (in liquidation)	USD1.00	1	Ghana – Plot No. Ind/A/3A-4, Heavy Industrial Area, Tema, PO Box 721, Tema		
England and Wales – 3rd Floor, 1 Ashley Road, Altrincham, Cheshire WA14 2DT			Unilever Ghana PLC (74.50)	GHC0.0192	1
Brand Evangelists for Beauty Limited ^a (80.30)	GBP0.001	2	Greece – Kymis Ave & 10, Seneka Str. GR-145 64 Kifissia		
(100)	GBP0.001	85	Elais Unilever Hellas SA	EUR10.00	1
(66.47)	GBP0.001	128	Unilever Knorr SA	EUR10.00	1
(82.92)	GBP0.001	129	Unilever Logistics SA	EUR10.00	1
England and Wales – Units 1.14-1.17 First Floor of Canterbury Court, Kennington Park, 1-3 Brixton Road, London, SW9 6DE			Guatemala – 24 Avenida 35-87 Calzada Atanasio Tzul, Zona 12		
Wild Cosmetics Limited	GBP0.00001	1	Unilever de Centroamerica S.A.	GT60.00	1
England and Wales – 3rd Floor, 5 Lloyds Avenue, London – EC3N 3AE			Haiti – 115, Rue Panamericaine, Etablissement Numéro 1, Petion Ville		
Minimalist Science Ltd (56.02)	GBP1.00	1	Les Condiments Alimentaires, S.A. (61) (in liquidation)	HTG1000.00	1
Estonia – Harju maakond, Tallinn, Haabersti linnaosa, Paldiski mnt 96, 13522			Honduras – Anillo Periférico 600 metros después de la colonia, Residencial, Las Uvas contigua acceso de residencial Roble Oeste, Tegucigalpa M.D.C.		
Unilever Eesti Aktsiaselts	EUR6.30	1	Unilever de Centroamerica S.A.	HNL10.00	1
Ethiopia – Bole Sub City, Kebele 03/05, Lidiya Building, Addis Ababa			Hong Kong – Suite 1106-8, 11/F, Tai Yau Building, 181 Johnston Road, Wanchai		
Unilever Manufacturing PLC	ETB1,000.00	1	Blueair Asia Limited	HKD0.10	1
Finland – Post Box 254, 00101 Helsinki			Hong Kong – 6 Dai Fu Street, Tai Po Industrial Estate		
Unilever Finland Oy	EUR16.82	1	Unilever Hong Kong Limited	HKD0.10	1
Unilever Ingman Production Oy	EUR1,000.00	1	Hong Kong – Suite 907, 9/F, Silvercord Tower 2, 30 Canton Road, Tsim Sha Tsui, Kowloon		
France – 20, rue des Deux Gares, 92500, Rueil-Malmaison			Hourglass Cosmetics Hong Kong Limited	HKD1.00	1
Bestfoods France Industries S.A.S. (99.99)	No Par Value	1	Hong Kong – Units 04-05, 26F, Railway Plaza, 39 Chatham Road South, Tsim Sha Tsui, Kowloon		
Fralib Sourcing Unit S.A.S. (99.99)	No Par Value	1	Hong Kong CarverKorea Limited	HKD1.00	7
Saphir S.A.S. (99.99)	EUR1.00	1	Hong Kong – 14th Floor, One Taikoo Place, 979 King's Road, Quarry Bay		
U-Labs S.A.S. (99.99)	No Par Value	1	UPD Hong Kong Limited	HKD100.00	1
Unilever France S.A.S. (99.99)	No Par Value	1	Hong Kong – 14/F, One Taikoo Place, 979 King's Road, Quarry Bay		
Unilever France Holdings S.A.S. (99.99)	EUR1.00	1	Go-Uni Limited	USD1.00	1
Unilever France HPC Industries S.A.S. (99.99)	EUR1.00	1	Hong Kong – Unit B, 17/F, United Centre, 95 Queensway, Admiralty		
France – ZI de la Norge – Cheigny Saint-Sauveur, 21800 Quetigny			Paula's Choice Hong Kong Limited	HKD1.00	1
Amora Maille Societe Industrielle S.A.S. (99.99)	No Par Value	1	Paula's Choice Hong Kong Distributor Services Ltd	HKD1.00	1
France – 42, rue Jean de La Fontaine, Paris, 75016			Hungary – 1138-Budapest, Váci út 121-127		
Laboratoire Garancia	EUR62.50	1	Unilever Magyarország Kft	HUF1.00	1
UPD EU	EUR1.00	1	India – Unilever House, B. D. Sawant Marg, Chakala, Andheri (E), Mumbai 400099		
Germany – Wiesenstraße 21, 40549 Düsseldorf			Daverashola Estates Private Limited (61.90)	INR10.00	1
Dermalogica GmbH	EUR25,000.00	1	Hindlever Trust Limited (61.90)	INR10.00	1
Germany – Spitaler Straße 16, 20095 Hamburg			Hindustan Unilever Limited ^o (61.90)	INR1.00	1
ProCepta Service GmbH	EUR28,348.00	1	Lakme Lever Private Limited (61.90)	INR10.00	1
Germany – Neue Burg 1, 20457 Hamburg			Lever's Associated Trust Limited (61.90)	INR10.00	1
DU Gesellschaft für Arbeitnehmerüberlassung mbH (99.99)	DEM50,000.00	1	Levindra Trust Limited (61.90)	INR10.00	1
Unilever Deutschland GmbH	EUR90,000,000.00	1	Unilever India Limited (61.90)	INR1.00	1
	EUR2,000,000.00	1	Unilever India Exports Limited (61.90)	INR10.00	1
	EUR1,000,000.00	1	Unilever Industries Private Limited ^o	INR10.00	1
	EUR 100,000.00	1	Unilever Ventures India Advisory Private Limited	INR1.00	1
Unilever Deutschland Holding GmbH	EUR39,000.00	1	Kwality Wall's (India) Limited (61.90)	INR1.00	1
	EUR18,000.00	1	India – S-327, Greater Kailash – II, New Delhi – 110048, Delhi		
	EUR14,300.00	1			

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Blueair India Private Limited (in liquidation)	INR10.00	1	Japan – Marunouchi Trust Tower – Main 20F, 1-8-3 Marunouchi Chiyoda-ku Tokyo 100-0005		
India – c/o Vaish Associates, 106, Peninsula Centre, Dr S.S. Rao Road, Parel, Mumbai, Maharashtra, 400012			UPD Japan K.K.	JPY109,850.00	1
Jech India Private Limited (in liquidation)	INR10.00	1	Jersey – IFC 5, St Helier, JE11ST		
India – Ground Floor, Plot No. 57, Industrial Area Phase I, Chandigarh 160002			Unilever Chile Investments Limited	GBP1.00	1
Zywie Ventures Private Limited (33.02)	INR10.00	1	Jordan – Ground Floor, Office No. 1, GH24 Building, Business Park, Development Zone, Amman		
India – 2nd Floor Commercial Building, Hotel Marriott, Khasra No. 55, Ramdas Agarwal Marg, New Jawahar Circle, Gandhi Nagar, Jaipur, Rajasthan, 302015			Unilever Jordan for Marketing Services	JOD1,000.00	1
Uprising Science Private Limited (56.02)	INR10.00	1	Kazakhstan – Abylai Khan Avenue, 53, Abylai Khan Building, 6th Floor, Almaty		
India – Plot no. 70, Himmat Nagar, Gopalpura Mod Durgapura, Jaipur, Rajasthan - 302018			Unilever Kazakhstan LLP		4
Minimalist Foundation (55.46)	INR10.00	1	Kenya – Commercial Street, Industrial Area, PO Box 30062-00100, Nairobi		
Indonesia – Grha Unilever, Green Office Park Kav 3, Jalan BSD Boulevard Barat, BSD City, Tangerang, 15345			Unilever Kenya Limited*	KES20.00	1
PT Unilever Indonesia Tbk (84.99)	IDR2.00	1	Korea – 443 Taeheran-ro, Samsung-dong, Kangnam-gu, Seoul		
PT Unilever Enterprises Indonesia (99.99)	IDR1,000.00	1	Unilever Korea Co., Ltd	KRW10,000.00	1
PT Unilever Trading Indonesia	IDR1,003,875.00	1	Korea – 7th Floor, FKI Tower, 24 Yeoui-daero, Yeouido-dong, Yeongdeungpo-gu, Seoul		
Indonesia – Gedung Pasaraya Blok M, Gedung B, Lantai 6 dan 7, Jalan Iskandarsyah II No. 2, DKI Jakarta			CARVERKOREA Co., Limited (97.47)	KRW500.00	7
PT Gerai Cepat Untung (88.19)	IDR100,000.00	1	Korea – #1-313 #1-314, 48, Achanan-ro 17-gil, Seongdong-gu, Seoul		
Indonesia – KEK Sei Mangkei, Nagori Sei Mangkei, Kecamatan Bosar Maligas, Kabupaten Simalungun 21183, Sumatera Utara			Paula's Choice Korea, Limited	KRW500,000,000.00	1
PT Unilever Oleochemical Indonesia	IDR1,000,000.00	1	Kuwait – AlQibla – Land No.14, Abu Bakir Alssididq Street, Mohamed Abdulrahman AlBahar building – Floor #9 – Unit 4		
Indonesia - Gedung Pusat Perfilman H. Usmar Ismail 2nd floor, Unit 210. Jl. H.R. Rasuna Said Kav. C-22, Karet Kuningan Setiabudi, Jakarta Selatan			AlBahar United For Wholesale and Retail Trading Company LLC ^x (30)	KWD0.10	1
PT Minimalist Science Indonesia (55.96)	IDR10,000,000.00	1	Laos – Viengvang Tower, 4th Floor, Room no. 402A, Boulichan Road, Dongpalan Thong Village, Sisattanak District, Vientiane Capital		
Iran – No. 23, Corner of 33rd Street, Zagros Street, Argentina Square, Tehran			Unilever Services (Lao) Sole Co. Limited	LAK80,000.00	1
Unilever Iran (Private Joint Stock Company) (99.99)	IRR1,000,000.00	1	Latvia – Kronvalda bulvāris 3-10, Rīga, LV-1010		
Ireland – 20 Riverwalk, National Digital Park, Citywest Business Campus, Dublin 24			Unilever Baltic LLC	EUR1.00	1
Lipton Soft Drinks (Ireland) Limited	EUR1.26	1	Lithuania – Skuodo St. 28, Mazeikiai, LT-89100		
Unilever Ireland (Holdings) Limited	EUR1.26	1	UAB Unilever Lietuva distribucija	EUR3,620.25	1
Unilever Ireland Limited	EUR1.26	1	Malawi – Room 33, Gateway Mall, Area 47, Lilongwe Malawi		
Ireland – Unit 50, The Swan Shopping Centre, Rathmines Road Lower, Dublin, D06V9K5			Unilever South East Africa (Private) Limited (in liquidation)	MWK2.00	1
Dermalogica (Skin Care) Ireland Limited	EUR1.00	1	Malaysia – Suite 2-1, Level 2, Vertical Corporate Tower B, Avenue 10, The Vertical, Bangsar South City, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan		
Isle of Man – Bridge Chambers, West Quay, Ramsey, Isle of Man, IM8 1DL			Paula's Choice Malaysia SEA Sdn. Bhd.	No Par Value	1
Rational International Enterprises Limited	USD1.00	1	Unilever (Malaysia) Holdings Sdn. Bhd.	No Par Value	1
Israel – 3 Gilboa Street, Airport City, Ben Gurion Airport			Malaysia - 12th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan		
Beigel & Beigel Mazon (1985) Limited	ILS1.00	1	Minimalist Science Sendirian Berhad (56.02)	RM1.00	1
Israel – 52 Julius Simon Street, Haifa, 3296279			Mexico – Paseo de los Tamarindos No. 150, Piso 2, Bosques de las Loma, Cuajimalpa de Morelos, Ciudad de México, C.P. 05120		
Bestfoods TAMI Holdings Ltd	ILS0.001	1	Unilever de Mexico S. de R.L. de C.V.	MXN1.00	13
Israel Vegetable Oil Company Ltd	ILS0.0001	1	Mexico – Av. Tepalcapa No. 2, Col. Rancho Santo Domingo, C.P. 54900 Tultitlán, Estado de México		
Unilever Israel Foods Ltd	ILS0.10	35	Unilever Holding Mexico S. de R.L. de C.V.	MXN1.00	13
	ILS0.10	79	Unilever Manufacturera S. de R.L. de C.V.	MXN1.00	13
	ILS0.10	17	Unilever Real Estate Mexico S. de R.L. de C.V.	MXN1.00	13
	ILS0.0002	25	Mexico – Ave. del Comercio 5010, Parque Industrial Nexus ADN 2, Salinas Victoria, Nuevo León CP 65514		
Unilever Israel Home and Personal Care Limited	ILS1.00	1	Unilever NA Sourcing West S. de R.L. de C.V.	MXN1.00	13
Unilever Israel Marketing Ltd	ILS0.0001	1	Morocco – 65, Main Street Finance District, Casablanca Finance City, Place Anfa Ouest Et Palmeraie, Immeuble Walili Street, 10ème Étage – Hay-Hassani (AR)		
Unilever Shefa Israel Ltd	ILS1.00	1	Unilever Maghreb S.A.	MAD100.00	1
Italy – Viale Sarca 235, 20126 Milan			Mozambique – Avenida 24 de Julho, Edificio 24, n° 1097, 4° andar, Maputo		
Unilever Italia Administrative Services S.R.L.	EUR70,000.00	1	Unilever Mocambique Limitada (in liquidation)	USD0.01	1
Italy – Via Paolo di Dono n. 3/A 00142 Roma			Myanmar – Plot No (40,41,47), Min Thate Hti Kyaw Swar Road, 39 Ward, Shwe Pyi Thar Industrial Zone (2), Shwe Pyi Thar Township, Yangon Region, 11411		
Unilever Italia Logistics S.R.L.	EUR600,000.00	1	Unilever (Myanmar) Limited	MMK11,29,679,600.00	1
Unilever Italia Manufacturing S.R.L.	EUR10,000,000.00	1	Myanmar – Lot No. 40-41, Min Thate Hti Kyaw Swar Street, 35 Ward, Shwe Pyi Thar Industrial Zone (2), Shwe Pyi Thar Township, Yangon		
Unilever Italia Mkt Operations S.R.L.	EUR25,000,000.00	1	Unilever (Myanmar) Services Limited	USD2,000,000.00	1
Unilever Italy Holdings S.R.L.	EUR1,000.00	1	Myanmar – Lot No. 31, Bamaw Ahtwin Wun Street, Hlaing Thar Yar Industrial Zone 3, Hlaing Thar Yar Township, Yangon, 11401		
Italy – Via Plava, 74 10135 Torino			Unilever EAC Myanmar Company Limited (60)	MMK300,000,000,000.00	1
Equilibra S.R.L.	EUR 10,400.00	1	Nepal – Hetauda-3, Basamadi Makawanpur		
Italy – Business Center Monte Napoleone, Via Monte Napoleone 8, 20121 – Milano					
UPD Italia S.r.l.	EUR10,000.00	1			
Japan – 2-1-1, Kamimeguro, Meguro-ku, Tokyo 153-8578					
Unilever Japan Customer Marketing K.K.	JPY100,000,001.00	1			
Unilever Japan Holdings G.K.	JPY10,000,000.00	1			
Unilever Japan K.K.	JPY100,000,001.00	1			
Rafra Japan K.K.	JPY20,000,000.00	1			

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Unilever Nepal Limited (49.52)	NPR100.00	1	Unilever Nederland Holdings B.V.	EUR454.00	1
Netherlands – Rodezand 90, 3011 AN Rotterdam			Unilever Foods & Refreshments Global B.V.	EUR453.78	1
Argentina Investments B.V.	EUR454.00	1	Netherlands – Grote Koppel 7, 3813 AA Amersfoort		
BFO Holdings B.V.	EUR1.00	1	Paula's Choice Europe B.V.	EUR1.00	1
Brazinvest B.V.	EUR1.00	1	New Zealand – Level 4, 103 Carlton Gore Rd, Newmarket, Auckland 1023		
Chico-invest B.V.	EUR455.00	1	Unilever New Zealand Limited	NZD2.00	1
Doma B.V.	NLG1,000.00	1	Nicaragua – Km 11.5, Carretera Vieja a León, 800 Mts Norte, 100 Mts Este, 300 Mts Norte, Managua		
Handelmaatschappij Noorda B.V.	NLG1,000.00	1	Unilever de Centroamerica S.A.	NIC50.00	1
Hourglass Cosmetics Europe B.V.	EUR1.00	1	Nigeria – 1 Billings Way, Oregun, Ikeja, Lagos		
Itaho B.V.	EUR1.00	1	Unilever Nigeria Plc (75.96)	NGN0.50	1
Lipoma B.V.	NLG1,000.00	1	West Africa Popular Foods Nigeria Limited (51)	NGN1.00	1
Marga B.V.	EUR1.00	1	Norway – Martin Linges vei 25, Postbox 1, 1331 Fornebu		
Mavibel (Maatschappij voor Internationale Beleggingen) B.V.	EUR1.00	1	Unilever Norge AS	NOK100.00	1
Mexinvest B.V.	EUR1.00	1	Pakistan – Avari Plaza, Fatima Jinnah Road, Karachi, 75530		
Mixhold B.V.°	EUR1.00	2	Unilever Pakistan Foods Limited (76.50)	PKR10.00	1
	EUR1.00	3	Unilever Pakistan Limited (99.26)	PKR50.00	1
	EUR1.00	26	(71.78)	PKR100.00	14
New Asia B.V.	EUR1.00	1	Palestine – Ersal St., Awad Center, PO Box 3801, Al-Beireh, Ramallah		
Nommexar B.V.	EUR1.00	1	Unilever Market Development Company (in liquidation)	JOD1.00	1
Ortiz Finance B.V.	NLG100.00	1	Palestine – Jamil Center, Al-Beireh, Ramallah		
Pabulum B.V.	NLG1,000.00	1	Unilever Agencies Limited (99) (in liquidation)	JOD1.00	1
Rizofoor B.V.	NLG1,000.00	1	Panama – PH Dream Plaza, Piso 10 y, Provincia de Panamá, Corregimiento de Parque Lefevre, Costa del Este		
Rolf von den Baumen's Vetsmelterij B.V.	EUR454.00	1	Unilever Regional Services Panama S.A. (in liquidation)	USD1.00	1
Rolon B.V.	NLG1,000.00	1	Panama – Calle 74 Este, corregimiento de San Francisco, PH Midtown SF74, piso 17, oficina 1705, distrito y provincia de Panamá		
Saponia B.V.	NLG1,000.00	1	Unilever de Centroamerica S.A.	No Par Value	1
ThaiB1 B.V.	NLG1,000.00	1	Paraguay – Roque Centurión Miranda No. 1635, casi Avenida San Martin, Edificio Aymac II, Asunción		
Unilever Alser B.V.	EUR1.00	1	Unilever de Paraguay S.A.	PYG1,000,000.00	1
Unilever Berran B.V.	EUR1.00	1	Peru – Av. Paseo de la Republica, 5895 OF. 402, Miraflores, Lima 18		
Unilever Canada Investments B.V.	EUR1.00	1	Unilever Andina Perú S.A.	PEN1.00	1
Unilever Caribbean Holdings B.V.	EUR1,800.00	1	Philippines – 7th Floor, Bonifacio Stopover Corporate Center, 31st Street corner 2nd Avenue, Bonifacio Global City, Taguig City		
Unilever Europe B.V.	EUR1.00	1	Unilever Global Services, Inc.	PHP10.00	7
Unilever Europe Business Center B.V.	EUR454.00	14	Unilever Philippines, Inc.	PHP50.00	7
Unilever Finance International B.V.	EUR1.00	1	Philippines – 11th Avenue, Corner 39th Street, Bonifacio Triangle, Bonifacio Global City, Taguig City, Manila		
Unilever Finance Netherlands B.V.°	EUR1.00	1	Universal Philippines Body Care, Inc.	PHP100.00	7
Unilever Global Services B.V.	EUR1.00	1	Philippines – Four/Neo, 12th Floor, Fourth Avenue, Bonifacio Global City, Barangay Fort Bonifacio, Taguig 1634, Metro Manila		
Unilever Holdings B.V.	EUR454.00	1	Gronext Technologies Phils., Inc.	PHP1.00	7
Unilever Indonesia Holding B.V.	EUR1.00	1	Poland – Jerozolimskie 134, 02-305, Warszawa		
Unilever Insurances N.V.	EUR454.00	1	Unilever Polska Sp. z o.o.	PLN50.00	1
Unilever International Holdings B.V.°	EUR1.00	1	Unilever Poland Services Sp. z o.o.	PLN50.00	1
Unilever Netherlands Retail Operations B.V.	EUR1.00	1	Unilever Polska S.A.	PLN10.00	1
Unilever Nederland Services B.V.	EUR460.00	1	Puerto Rico – Edificio VIG Tower, 1225 Avenida Juan Ponce de León, Oficina BS-N, San Juan, 00907		
Unilever Overseas Holdings B.V.	NLG1,000.00	1	Unilever de Puerto Rico, Inc.°	USD100.00	1
Unilever PL Netherlands B.V.	EUR1.00	1	Qatar – Almana & Partners WLL Building, Area No. 43, Al Mamoura, Main Salwa Road, PO Box 91560		
Unilever Turkey Holdings B.V.	EUR1.00	1	Unilever Qatar LLC	QAR1,000.00	1
Unilever US Investments B.V.°	EUR1.00	1	Romania – Ploiesti, 291 Republicii Avenue, Prahova County		
Unilever Ventures Holdings B.V.	EUR453.79	1	Unilever Romania S.A. (99.93)	ROL0.10	1
Uninvest Company B.V.	EUR1.00	1	Unilever South Central Europe S.A.	ROL260.50	1
UNUS Holding B.V.	EUR0.10	2	Romania – Bucuresti, Sector 2, Barbu Vacarescu 301-311, Cladirea AFI Lakeview, Biroul, E-8-A11		
	EUR0.10	3	Good People SA (75) (in liquidation)	RON10.00	1
	Non-voting		Saudi Arabia – PO Box 5694, Jeddah 21432		
Verenigde Zeepfabrieken B.V.	NLG1,000.00	1	Binzagr Unilever Limited ^x (49)	SAR1,000.00	1
Wemado B.V.	NLG1,000.00	1	Scotland – c/o Brodies LLP, Capital Square, 58 Morrison Street, Edinburgh EH3 8BP		
Netherlands – Weena 455, 3013 AL Rotterdam			Twenty Nine Capital Partners (SLP) Limited Partnership ^{oo}		4
FoodServiceHub B.V.	EUR1.00	1	Unilever Ventures (SLP) General Partner Limited ^{oo}	GBP1.00	1
Netherlands – Bronland 14, 6708 WH, Wageningen Universiteit					
Unilever IP Holdings B.V.	EUR1.00	1			
Unilever Innovation Centre Wageningen B.V.	EUR460.00	1			
Netherlands – Hofplein 19, 3032 AC Rotterdam					
Unilever Nederland B.V.	EUR454.00	1			

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Unilever Ventures III (SLP) Limited Partnership [∞] (14.10)		4	Unilever Taiwan Limited (99.92)	TWD10.00	1
Twenty Nine Capital Partners V (SLP) Limited Partnership [∞]	GBP1.00	4	Taiwan – RM 1, 8 F, No. 186, Sec. 1, Zhangmei Rd, Changhua City, Changhua County 50062, Taiwan (R.O.C.)		
Serbia – Belgrade, Serbia, Omladinskih brigada 90v – Novi Beograd			UPD Taiwan Co., Ltd	TWD27.00	1
Unilever Beograd d.o.o.		13	Tanzania – Plot No. 4A, Nyerere Road, Dar Es Salaam, PO Box 40383		
Singapore – 18 Nepal Park, 139407			Unilever Tanzania Limited	TZS20.00	1
Unilever Asia Private Limited	No Par Value	1	Thailand – 161 Rama 9 Road, Huay Kwang Sub-District, Huay Kwang District, Bangkok 10310		
Unilever Singapore Pte. Limited	No Par Value	1	Unilever Thai Holdings Limited	THB100.00	1
UPD Singapore Pte. Ltd.	No Par Value	1	Unilever Thai Trading Limited	THB100.00	1
Gronext Technologies Pte. Ltd.	No Par Value	1	Thailand – 989 Siam Piwat Tower, 12A Floor, Unit B1-B2, Office No.1225, Rama 1 Road, Pathum Wan Sub-District, Pathum Wan District, Bangkok		
Singapore – 1 Maritime Square, #09-34/35, Harbourfront Centre, 099253			UPD (Thailand) Limited	THB100.00	1
Paula's Choice Singapore, SEA Pte. Ltd.	SGD1.00	1	Thailand – 21/39 Soi Ladpraw 15, Chom Phon, Chatuchak, Bangkok, 10900		
Singapore – 8 Cross Sreet, #24-03/04, Manulife Tower, 048424			Gronext Technologies (Thailand) Limited	THB100.00	1
Minimalist Pte Ltd (56.02)	USD1.00	1	Trinidad & Tobago – Albion Plaza, 3rd Floor, 22-24 Victoria Avenue, Port of Spain		
Slovakia – Karadžičova 8/A, 821 08 Bratislava, mestská časť Ružinov			Unilever Caribbean Limited (50.01)	TTD1.00	1
Unilever Slovensko, spol. s. r.o.	EUR1.00	1	Tunisia – Z.I. Voie Z4-2014, Mégrine Erriadh – Tunis		
South Africa – 15 Nollsworth Crescent, Nollsworth Park, La Lucia Ridge Office Estate, La Lucia, 4051			Unilever Tunisia S.A. (99.78)	TND6.00	1
Unilever South Africa (Pty) Limited	ZAR2.00	1	Unilever Maghreb Export S.A. (99.76)	TND5.00	1
Unilever South Africa Holdings (Pty) Limited	ZAR1.00	1	Tunisia – Z.I. Voie Z4, Megrine Riadh, Tunis, 2014		
	ZAR1.00	2	UTIC Distribution S.A. (99.78)	TND10.00	1
	ZAR1.00	3	Turkey – İnkılap Mahallesi, Dr. Adnan Büyükdeniz Cad, No:13, Ümraniye İstanbul		
Aconcagua 14 Investments (RF) (Pty) Limited	ZAR1.00	1	Unilever Gıda Sanayi ve Ticaret AŞ ^o (99.98)	TRY0.01	1
South Africa – Oakhurst Office Park, 11-13 St Andrews Road, Parktown, Johannesburg 2193			Unilever Sanayi Ve Ticaret Türk AŞ ^o (99.98)	TRY0.01	1
UPD South Africa (Pty) Limited (60)	No Par Value	1	Besan Besin Sanayi ve Ticaret AŞ (99.99)	TRY0.01	1
South Africa – Ballyoaks Office Park Ground Floor, Lacey Oak House, 2191 Bryanston, Sandton, Gauteng, 35 Ballyclare Drive			Unilever Hizli Tuketim Urunleri Satis Pazarlama ve Ticaret Anonim Sirketi	TRY1.00	1
Minimalist Science Pty Limited (56.02)	–	–	Uganda – DFCU Towers, 5th Floor, Plot 26 Kyadondo Road, Industrial Area, PO Box 3515, Kampala		
Spain – C/ Tecnología 19, 08840 Viladecans			Unilever Uganda Limited	UGX20.00	1
Unilever España S.A.	EUR24.00	1	Ukraine – 03150, Velyka Vasylykvska 139		
Spain – C/ Felipe del Río, 14 – 48940 Leioa			Unilever Ukraine LLC	UAH1.00	1
Unilever Foods Industrial España, S.L.U.	EUR600.00	1	United Arab Emirates – PO Box 17053, Jebel Ali, Dubai		
Sri Lanka – 324/9 36/1 Havelock Road, Colombo 06			Severn Gulf FZCO ^x (50)	AED100,000.00	1
Ceytea (Private) Limited	LKR10.00	1	United Arab Emirates – PO Box 17055, Jebel Ali, Dubai		
Lever Brothers (Exports and Marketing) (Private) Limited ^o	LKR2.00	1	Unilever Gulf FZE	AED1,000,000.00	1
Premium Exports Ceylon (Private) Limited	LKR10.00	1	United Arab Emirates – Office No. 901, owned by Easa Saleh AlGurg LLC, Deira, Riqqa AlBateeen		
Unilever Lanka Consumer Limited	LKR10.00	1	Unilever Binzagr Gulf General Trading LLC ^x (50)	AED1,000.00	1
Unilever Ceylon Services (Private) Limited	LKR10.00	1	Unilever General Trading LLC	AED1,000.00	1
Unilever Sri Lanka Limited ^o	LKR10.00	1	United Arab Emirates – Warehouse No. 1.2, Dubai Industrial Park – Seeh Shwaib 2		
Sudan – Property No. 125, Block 2, Industrial Area, Kafori District, Bahri, Kafori			Unilever Home & Personal Care Products Manufacturing LLC (49)	AED1,000.00	1
Unilever Sudanese Investment Company	SDG10,000.00	1	United Arab Emirates - Office No. 4-379-Owned by Hind Abdul Ghaffar Ghulom, Huss		
Sweden – Röntgenvägen 3, PO Box 1056, 171 22 Solna			Minimalist Science Trading LLC (56.02)	AED1,000.00	1
Alberto Culver AB	SEK100.00	1	United States – 111 River Street, 8th Floor, Hoboken, New Jersey 07030		
Unilever Holding AB	SEK100.00	1	Alberto-Culver Company	No Par Value	1
Unilever Sverige AB	SEK100.00	1	Alberto-Culver International, Inc.	USD1.00	1
Sweden – Karlavagen 104, 115 26 Stockholm			Alberto-Culver USA, Inc.	No Par Value	1
Blueair AB	SEK100.00	2	Conopco, Inc.	USD1.00	7
Switzerland – Bahnhofstrasse 19, CH 8240 Thayngen			Kensington & Sons, LLC	No Par Value	13
Knorr-Nährmittel Aktiengesellschaft	CHF1,000.00	1	Pantresse, Inc.	USD120.00	7
Unilever Schweiz GmbH	CHF100,000.00	1	Unilever Bestfoods (Holdings) LLC		13
Switzerland – Spitalstrasse 5, 8200 Schaffhausen			Unilever Capital Corporation	USD1.00	1
Helmsman Capital AG	CHF1,000.00	1	Unilever United States, Inc.	USD0.3333	7
Unilever ASCC AG	USD1,190.33	1	US Health & Wellbeing LLC	No Par Value	13
Unilever Finance International AG	EUR1,077.47	1	Murad LLC		13
Unilever Overseas Holdings AG	EUR1,077.47	1	Onnit Labs, Inc.	USD0.01	7
Unilever Schaffhausen Service AG	CHF1,000.00	1	Palisade Enterprise Holdings, Inc.	USD0.0001	23
Unilever Swiss Holdings AG	CHF1,000.00	1	United States – 700 Sylvan Avenue, Englewood Cliffs, New Jersey 07632-3201		
Streu mi Vertriebs GmbH	CHF20,000.00	1	Living Proof, Inc.	USD0.01	7
Switzerland – Hinterbergstr. 30, CH-6312 Steinhausen			St. Ives Laboratories, Inc.	USD0.01	1
Oswald Nahrungsmittel GmbH	CHF800,000.00	1	Unilever North America Supply Chain Company, LLC		13
Taiwan – 15F, No. 39, Sec. 2, Dunhua S. Road, Da'an District, Taipei City					

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Dermalogica, LLC		13	Unilever Vietnam International Company Limited	VND863,104,820,000.00	13
United States – 247 W. 30th Street, 7 Floor, New York - 10001			Vietnam – No. 156, Nguyen Luong Bang Street, Tan My Ward, Ho Chi Minh City		
The Laundress, LLC		13	Unicorn Market Place Vietnam Company Limited (in liquidation)	VND207,819,496,311.00	13
United States – 125 S Clark, Suite 2000, Chicago, IL 60603			Vietnam – 3rd Floor, The Sun Building, No. 3 Me Tri Street, Tu Liem Ward, Hanoi		
Blueair Inc.	No Par Value	1	Paula's Choice Vietnam Company Limited	VND6,879,000,000.00	13
United States – 2816 S. Kilbourne Avenue, Chicago, IL 60624			Vietnam – Floor 46, Bitexco Financial Tower, No.2 Hai Trieu Street, Ben Nghe Ward, District 1, Ho Chi Minh City		
Unilever Illinois Manufacturing, LLC		13	Minimalist Vietnam Company Limited (56.02)	VND1.00	1
United States – 2900 W. Truman Boulevard, Jefferson City, MO 65109			Zambia – Stand 2375, Corner Addis Ababa Drive & Great East Road, Show Grounds, Lusaka		
Unilever Manufacturing (US), LLC	No Par Value	7	Unilever South East Africa Zambia Limited (in liquidation)	ZMK2.00	34
United States – 40 Merritt Boulevard, Trumbull, CT 06611				ZMK2.00	1
Unilever Trumbull Holdings, Inc.	USD1.00	7	Zambia – Stand No. 3027, Nakambala Road Industrial Site, PO Box 71570, Ndola		
Unilever Trumbull Research Services, Inc.	USD1.00	1	Chesebrough-Ponds (Private) Limited	ZMW1.00	1
	USD1.00	34	Zimbabwe – 2 Stirling Road, Workington, Harare		
United States – 60 Lake Street, Suite 3N, Burlington, VT 05401			Unilever – Zimbabwe (Pvt) Limited ^a	ZWD0.002	1
Seventh Generation, Inc.	USD0.001	7		ZWD0.002	8
United States – 605 5th Ave S, Ste 800, Seattle, WA 98104-388			SUBSIDIARY UNDERTAKINGS NOT INCLUDED IN THE CONSOLIDATION		
Paula's Choice, Inc.	USD0.001	7	Brazil – Av Das Nacoes Unidas, 14261 4° Andar Ala B, Vila Gertrudes, Cep 04792-000, Sao Paulo		
	USD0.001	22	Unileverprev Sociedade De Previdencia Privada	No Par Value	13
United States – 705 5th Avenue South, Suite 200, Seattle, WA 98104			England and Wales – Unilever House, 100 Victoria Embankment, London EC4Y 0DY		
Paula's Choice, LLC		13	Unilever Fragrance Limited	GBP1.00	1
United States – c/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, Delaware, 19801, New Castle County			England and Wales – 1 More London Place, London SE1 2AF		
Nutraceutical Wellness, Inc. (80)	USD0.001	7	Unidis Twenty Six Limited (in liquidation)	GBP1.00	1
The Uncovery, LLC		13	Germany – c/o Regus Stuttgart City Plaza, Rotebuhlplatz 23, 70178, Stuttgart		
Heat Enterprise Holdings, Inc.	USD0.00001	23	TIGI Haircare GmbH	EUR25,600.00	1
K18, Inc.	USD0.00001	23	Germany – Wiesenstraße 21. D-40549 Düsseldorf		
Biomimetek, Inc.	USD0.00001	23	Living Proof GmbH	EUR1.00	1
Cocotier, Inc.	USD0.001	7	Ghana – Plot No. Ind/A/3A-4, Heavy Industrial Area, Tema, PO Box 721, Tema		
Yeti Parent Holdings, LLC	USD1.00	13	Unilever Oleo Ghana Limited	GHS2.250	1
Yeti Intermediate Holdings I, LLC	USD1.00	13	India – Unilever House, B. D. Sawant Marg, Chakala, Andheri (E), Mumbai 400 099		
Yeti Intermediate Holdings II, LLC	USD1.00	13	Hindustan Unilever Foundation (61.90)	INR10.00	1
Wild Cosmetics US LLC	USD1.00	1	Kenya – Commercial Street, PO Box 40592-00100, Nairobi		
United States – 3770-1/2 Selby Avenue, Los Angeles, CA 90034			Union East African Trust Limited	KES20.00	1
Kingdom Animalia, LLC		13	Myanmar – No. 40-41, Min Thate Hti Kyaw Swar Street, 35 Ward, Shwe Pyi Thar Industrial Zone (2), Shwe Pyi Thar Township, Yangon Region		
United States – 11 Ranick Drive South, Amityville, NY 11701			Lever Brothers (Burma) Limited	MMK500,000.00	1
Sundial Brands, LLC		13	Saudi Arabia – King Abdul Aziz Road, Al Shatae, PO Box 22800, Jeddah 21416		
United States – 415 Jackson Street, Floor 2, San Francisco, CA 94111			Unilever Trading and Marketing Company	SAR1,000.00	1
Olly Public Benefit Corporation	USD0.00001	7	United States – 111 River Street, 8th Floor, Hoboken, New Jersey, 07030		
United States – 32 West Lookerman Street, Dover, DE 19801			Unilever United States Foundation, Inc.		13
Tatcha, LLC		13	ASSOCIATED UNDERTAKINGS		
United States – 2121 Park Place, 1st Floor, El Segundo, CA 90245			Australia – Floor 1, 101 Moray Street, South Melbourne, 3205		
The LIV Group, Inc.	USD0.01	7	Straand Pty Ltd ¹⁰ (100)	No Par Value	111
United States – 4056 Del Rey Avenue, Marina Del Rey, CA 90292			(12.05)	No Par Value	59
SmartyPants, Inc.	No Par Value	7	Bahrain – Shop 61, Building 866, Road 3618, Block 436 Alseef Manama		
United States – 4065 Glencoe Ave, Marina del Rey, Suite 300B, California 90292			Unilever Bahrain Co. W.L.L. (49)	BHD50.00	1
Dr. Squatch, LLC	USD1.00	13	Brazil – Avenida Engenheiro Luiz Carlos Berrini, 105, 16th floor, Ed. Berrini One, Cidade das Monções, São Paulo, SP, Brazil, ZIP Code 04571-010		
United States - 16192, Coastal Highway, Lewas, Delaware, Country of Sussex, 19958			Gallo Brasil Distribuição e comércio Limitada (55)	BRL1.00	7
Minimalist Science Inc. (56.02)	USD1.00	1	Canada – Suite 300-171 West Esplanade, North Vancouver, British Columbia, V7M 3K9		
United States – 1169 Gorgas Avenue, Suite A, San Francisco, CA 94129			A&W Root Beer Beverages Canada Inc. ⁹ (40)	No Par Value	38
Welly Health PBC	USD0.00001	7	Canada – 229 Amesbury Gate, Bedford, Nova Scotia, B4B 0R8		
	USD1.00	100	The 7 Virtues Beauty Inc. ¹⁰ (64.29)	No Par Value	58
	USD1.00	111	Canada – 1400-160 Bloor Street East, Toronto, ON M4W 3R2		
United States – Resident Agents, Inc, 8 The Green, STE R, Dover, Kent, Delaware, 19901			Food Service Direct Logistics Canada, Inc. ⁹ (60)	CAD1.00	7
Brand Evangelists for Beauty Inc. ^a (68.03)	USD0.01	23	China – Room B101, Building 1, No. 33, Fuquan North Road, Changning District, Shanghai		
Uruguay – Complejo World Trade Center de Montevideo, Torre IV, Calle Luis Bonavita Nro. 1266, Piso 31, Oficina 3101, Montevideo, CP 11.300			Shanghai Lihuashiheng Food Technical Co. Ltd (33.33)	CNY1.00	1
Unilever Uruguay SCC S.A.	UYU1.00	1			
Uruguay – Edificio World Trade Center Free Zone Torre II, Piso 11, Unidad 1133, Dr. Luis Bonavita 1294, Montevideo, C.P. 11.300					
Unilever America Latina S.A.	UYU1.00	1			
Vietnam – Lot A2-3, Tay Bac Cu Chi Industrial Zone, Tan An Hoi Ward, Ho Chi Minh City					

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Cyprus – 2 Marcou Dracou Street, Engomi Industrial Estate, 2409 Nicosia			(100.00)	INR50.00	73
Unilever PMT Limited ^Δ (49)	EUR1.71	2	India – 28, B.T. Road, Cossipore, Chiria More, Kolkata, West Bengal 700002		
	EUR1.71	3	Rabiko Lifestyle Private Limited ^{ΔΔ} (0.02)	INR10.00	75
England and Wales – 100 Victoria Embankment, Blackfriars, London EC4Y 0DY			(100.00)	INR10.00	114
Uflexreward Holdings Limited ^Δ (92.59)	GBP0.001	2	India – A-2004, Floor-20, Plot-141, Phoenix Tower-A, S.B. Marg, Delisle Road, Lower Parel West, Mumbai 400013		
	GBP1.00	21	Nutritionalab Private Limited (13.31)	INR10.00	1
Uflexreward Limited ^Δ (92.59)	GBP1.00	2	India – 109, Floor 1, Plot 16, Vithaldas Chamber, Mumbai Samachar Marg Bombay Stock Exchange, Fort, Mumbai, Maharashtra 400001		
England and Wales – Unit 1.8 & 1.9, The Shepherds Building, Charecroft Way, London W14 0EE			ClayCo Cosmetics Private Limited ^{ΔΔ} (100)	INR50.00	114
SCA Investments Holdings Limited ^{ΔΔ} (15.61)	GBP0.001	40	(0.1)	INR10.00	75
(25.19)	GBP0.001	41	(100)	INR50.00	73
(3.63)	GBP0.001	42	India – 109, Office No. 202, Simran Plaza, CTS E/829, JN of 3rd & 4th Road, Khar West, Opp Naginas Rest, Khar Colony, Mumbai, 400052		
(5.31)	GBP0.001	112	24Carat Remedies Private Limited ^{ΔΔ} (79.07)	INR10.00	130
England and Wales – 2nd Floor, 5 Jubilee Place, Chelsea, London SW3 3TD			(0.06)	INR10.00	75
Trinny London Limited ^{ΔΔ} (54.88)	GBP0.01	58	Indonesia – Jalan Srengseng Raya Nomor 55A, Rukun Tetangga 001, Rukun Warga 002, Kelurahan Srengseng, Kecamatan Kembangan, Jakarta Barat 11630		
(32.32)	GBP0.01	71	PT Anugrah Mutu Bersama ^Δ (40)	IDR1,000,000.00	1
England and Wales – 2 Leman Street, London E1W 9US			Iran – Second Floor, No. 23, Corner of 33rd Street, Zagros Street, Argentina Square, Tehran		
Penhros Bio Limited ^Δ (37.7)	GBP1.00	1	Unilever-Golestan Foods (Private Joint Stock Company)(51)	IRR1,000,000.00	1
England and Wales – 6 Snow Hill, London EC1A 2AY			Ireland – 70 Sir John Rogerson's Quay, Dublin 2		
VHSquared Limited ^Δ (in liquidation) (39.47)	GBP0.01	1	Pepsi Lipton International Limited ^Δ (45.45)	EUR1.00	53
(1.79)	GBP0.01	57		EUR1.00	54
(17.86)	GBP0.01	36		EUR1.00	79
England and Wales – 4 Berens Road, London, England, NW10 5EB				EUR1.00	121
The Nue Co, Ltd ^{ΔΔ} (20.41)	GBP0.000001	35		EUR1.00	122
(3.98)	GBP0.000001	58		EUR1.00	123
England and Wales – 71-75 Shelton Street, Covent Garden, London, United Kingdom, WC2H 9JQ				EUR1.00	124
Indu Cosmetics, Ltd ^{ΔΔ} (48.78)	GBP0.0001	111	Israel – Kochav Yokneam Building, 4th Floor, PO Box 14, Yokneam Illit 20692		
France – 13 Avenue Morane Saulnier, 78140 Velizy Villacoublay			IB Ventures Limited ^Δ (99.74)	ILS1.00	14
Pegase S.A.S. (25)	EUR5,000.00	1	Israel – 8 HaMada Street, Rehovot		
France – 7 rue Armand Peugeot, 92500 Rueil-Malmaison			Elixir, Ltd ^{ΔΔ} (28.57)	USD0.01	130
Relais D'or Centrale S.A.S. (49.99)	No Par Value	1	Italy – Via Quercete, n.a. 81016, San Potito Sannitico (CE)		
Germany – Beerbachstraße 19, 91183 Abenberg			P2P S.r.l (50)	EUR1.00	1
Hans Henglein & Sohn GmbH ^Δ (50)	EUR100,000.00	1	Luxembourg – 5 Heienhaff, L-1736 Senningerberg		
Henglein & Co. Handels-und Beteiligungs GmbH & Co. KG ^Δ (50)		4	Helping Group Holding S.à r.l. ^{ΔΔ} (34.06)	EUR1.00	88
Henglein Geschäftsführungsgesellschaft mit beschränkter Haftung ^Δ (50)	DEM50,000.00	1	(1.37)	EUR1.00	61
Nürnberger Klobteig NK GmbH & Co. KG ^Δ (50)		4	(6.13)	EUR1.00	125
Henglein NRW GmbH ^Δ (50)	DEM250,000.00	1	Mauritius – c/o Apex Fund Services (Mauritius) Ltd, 4th Floor, 19 Bank Street, Cyber City, Ebene 72201		
Germany – Lauchaer Straße 1, 06647 An der Poststraße OT Klosterhaeseler			Capvent Asia Consumer Fund Limited ^Δ (40.41) (in liquidation)	USD0.01	78
Henglein GmbH & Co. KG ^Δ (50)	DEM50,000.00	1	Netherlands – 1016CG Amsterdam, Heregracht 346 A		
India – 1st & 2nd Floor, Kagalwala House, Plot No. 175, CST Road, Kalina, Bandra Kurla, Santacruz East Mumbai, Mumbai 400098			Inde Wild B.V. ^{ΔΔ} (60.06)	EUR0.01	111
Peel-Works Private Limited ^{ΔΔ} (in liquidation) (48.15)	INR30.00	63	Oman – PO Box 1711, Ruwi, Postal Code 112		
(16.66)	INR30.00	70	Towell Unilever LLC (49)	OMR1.00	1
(14.65)	INR30.00	32	Philippines – 11th Avenue Corner, 38th Street, Bonifacio Triangle, Bonifacio Global City, Taguig City, Metro Manila		
India – 1st Floor Lodha, i-Think Techno Campus, A Wing, Chirak Nagar, Thane MH 400607			Sto Tomas Paco Land Corp ^{ΔΔ} (40)	PHP1.00	7
Pureplay Skin Sciences (India) Private Limited ^{ΔΔ} (0.1)	INR10.00	75	(40)	PHP10.00	46
(100)	INR100.00	73	(40)	PHP20.00	44
(100)	INR100.00	64	Cavite Horizons Land, Inc. ^Δ (35.10)	PHP1.00	7
(6.54)	INR100.00	65		PHP10,000.00	46
(8.75)	INR100.00	106	Portugal – Largo Monterroio Mascarenhas, 1,1099–081 Lisboa		
India – Plot No. D 5, Road No. 20, Marol MIDC, Andheri East, Mumbai 400093			Fima Ola – Produtos Alimentares, S.A. (55)	EUR4,125,000.00	1
Scentials Beautycare & Wellness Ltd ^{ΔΔ} (63.42)	INR10.00	73	Gallo Worldwide, Limitada (55)	EUR550,000.00	5
(0.10)	INR10.00	75	Grop – Gelado Retail Operation Portugal, Unipessoal, Limitada (55)	EUR50,000.00	1
India – 15 Ambika Nagar, Sector 4, Hiran Magri, Udaipur, Rajasthan 313002			Unilever Fima, Limitada (55)	EUR14,462,336.00	5
Derma Goodness Private Limited ^{ΔΔ} (0.2)	INR10.00	75	Victor Guedes – Industria e Comercio, S.A. (55)	EUR275,000.00	1
(97.93)	INR100.00	110	Fima Dressings Unipessoal, Lda (55)	EUR50,000.00	1
(20.04)	INR100.00	73	UL Ice Cream Comercial, Lda (55)	EUR55,000.00	5
India – Z-44, Panchasayar, P-210-4-1, Panchasayar, Kolkata, WB 700094					
Wellness Ville Private Limited ^{ΔΔ} (0.10)	INR10.00	75			
(92.11)	INR50.00	118			

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
ICC Portugal Supply Unipessoal, Lda (55)	EUR1,000.00	5	Volition Beauty Inc. ^{Δ0} (66.44)	USD0.0001	58
Portugal – Avenida Conselheiro Fernando de Sousa, 19, 15°, 1070-072, Lisboa			United States – c/o The Corporation Trust Company, Trust Center, 1209 Orange Street, Wilmington, Delaware, 19801, New Castle County		
Transportadora Central do Infante, Limitada (55)	EUR27,000.00	5	Koco Life LLC ^{Δ0} (26.19)		104
Saudi Arabia – PO Box 22800, Jeddah 21416			(41.59)		105
Binzagr Unilever Distribution Company Limited (49)	SAR1,000.00	1	New Voices Fund LP ^{Δ0} (32.90)		4
Singapore – 3 Phillip Street, #14-05 Royal Group Building, 048693			Oak Essentials Holdco, Inc. ^{Δ0} (23.81)	USD0.0001	58
YOU Private Limited ^{Δ0} (33.33)		71	Lemme, Inc. ^{Δ0} (86.28)	USD0.0001	62
(33.56)		93	(6.38)	USD0.0001	95
Singapore – 20A Tanjong Pagar Road, 088443			Plant People, PBC ^{Δ0} (22.60)	USD0.0001	95
ESQA Corp Pte Ltd ^{Δ0} (60)		73	(9.07)	USD0.0001	62
(100)		76	Alice Mushrooms, Inc. ^{Δ0} (28.75)	USD0.001	62
Sweden – Sturegatan 38, Stockholm, 11436			Eetho Brands Inc. ^{Δ0} (100)	USD0.0001	58
SachaJuan Haircare AB ^{Δ0} (69.5)	SEK1.00	9	United States – c/o A Registered Agent, Inc, 8 The Green, Ste A, Dover, Kent, DE, 19901		
United Arab Emirates – PO Box 49, Dubai			Clean Beauty for All, Inc. ^{Δ0} (21.73)	USD0.0001	62
Al Gurg Unilever LLC (49)	AED1,000.00	1	(41.99)	USD0.0001	95
United Arab Emirates – PO Box 49, Abu Dhabi			(62.35)	USD0.0001	51
Thani Murshid Unilever LLC (49)	AED1,000.00	1	(67.85)	USD0.0001	96
United States – 700 Sylvan Avenue, Englewood Cliffs, New Jersey 07632-3201			OneSkin, Inc. ^{Δ0} (28.57)	USD0.00001	58
Pepsi Lipton Tea Partnership (50)		4	(5.00)	USD0.00001	7
Food Service Direct Logistics, LLC (60)		13	(7.55)	USD0.00001	59
United States – c/o The Company Corporation, 251 Little Falls Drive, Wilmington, DE, New Castle 19808			United States – National Registered Agents Inc., 1209 Orange Street, Wilmington, New Castle, Delaware 19801		
Outliers, Inc. ^{Δ0} (58.77)	USD0.00001	62	Mealogic, Inc. ^{Δ0} (24.82)	USD0.00001	58
(31.35)	USD0.00001	113	United States – 131 Continental Drive Suite 305, Newark, Newcastle, DE, 19713		
Perelut, Inc. ^{Δ0} (16.77)	USD0.00001	95	Create Wellness, Inc. ^{Δ0} (90.07)	USD0.00001	62
(68.42)	USD0.00001	58	(14.18)	USD0.00001	71
(34.83)	USD0.00001	55	United States – Vcorp Services, LLC, 108 W. 13th Street Suite 100, Wilmington, New Castle, DE, 19801.		
True Botanicals, Inc. ^{Δ0} (51.23)	USD0.0001	62	i-Genie.AI Inc. ^{Δ0} (99.72)	USD0.0001	103
Hung Vanngo Beauty, Inc. ^{Δ0} (60)	USD0.00001	59	(8.02)	USD0.0001	58
United States – c/o Cogency Global Inc, 850 New Burton Road, in the City of Dover, County of Kent, Delaware					

Notes:

- 1: Ordinary, 2: Ordinary-A, 3: Ordinary-B, 4: Partnership, 5: Quotas, 6: Class-A Common, 7: Common, 8: Class A, 9: Class B, 10: Class C, 11: Class II Common, 12: Class III Common, 13: Membership Interest, 14: Preference, 15: Redeemable Preference, 16: Limited by Guarantee, 17: C Ordinary Shares, 18: Viscounty, 19: B3 Ordinary, 20: Series C-1 Pref, 21: Ordinary-C, 22: Preferred, 23: Common Stock, 24: Redeemable Preference Class B, 25: Special, 26: Cumulative Preference, 27: 5% Cumulative Preference, 28: Non-Voting Ordinary B, 29: Common B, 30: Management, 31: Dormant, 32: Series C1 Preference, 33: Series D-2, 34: Cumulative Redeemable Preference, 35: A-Ordinary, 36: Preferred Ordinary, 37: Com, 38: Class Common-B, 39: Series A Participating Preference, 40: H-Ordinary, 41: I-Ordinary, 42: J-Ordinary, 43: Series A Preferred Convertible, 44: A Preference, 45: Series B1 CCPS, 46: B Preference, 47: Series A-5, 48: Series C-2 Preferred, 49: A-4 Com, 50: D Preference, 51: Series A-3 Preferred, 52: C Preference, 53: E Ordinary, 54: G Preferred, 55: Series Seed, 56: Nominal, 57: Preferred A, 58: Series A Preferred, 59: Series Seed-2 Preferred, 60: Series C-2, 61: Series D, 62: Series A-1 Preferred, 63: Series B-2 Preference, 64: Pre Series B CCPS, 65: Series B CCPS, 66: Series C1 CCPS, 67: Series C2, 68: Office Holders, 69: Security, 70: Series B-3 Preference, 71: Series B Preferred, 72: Series Seed B CCPS, 73: Series A CCPS, 74: Series A2 CCPS, 75: Equity, 76: Series B CCPS, 77: Series B Preferred Convertible, 78: Class A Redeemable Non-Voting Ordinary, 79: B Ordinary, 80: N Ordinary, 81: A-1 Com, 82: A-2 Com, 83: A-3 Com, 84: Series A EIS, 85: Series A Convertible Preferred, 86: Series A2 Preferred, 87: Series B2 Preferred, 88: Series C Preferred, 89: Series A1 CCPS, 90: D1 Preferred, 91: Series E, 92: Series C-2 Pref, 93: Series B-1 Preferred, 94: Series B-2 Preferred, 95: Series A-2 Preferred, 96: Series A-4 Preferred, 97: Preferred Seed, 98: Seed-3 Preferred, 99: CCPS, 100: Series A Preferred Stock, 101: Ordinary Preferred, 102: E Preference, 103: Common A, 104: Series D-5 Preferred, 105: Series D-6 Preferred, 106: Series C CCPS, 107: Series Seed Convertible Preferred, 108: Series C-E Preferred, 109: Series Seed 2 Convertible Preferred Shares, 110: Seed CCPS, 111: Series Seed Preferred Shares, 112: M-Ordinary, 113: Series A-9 Preferred, 114: Series Seed CCPS, 115: Series A-1, 116: Pre-Series B CCCPS, 117: Series A CCCPS, 118: Series Seed A CCPS, 119: Series B Common Stock, 120: B1 Ordinary, 121: I Preferred, 122: K Preferred, 123: M Preferred, 124: O Preferred, 125: Series F, 126: B4 Ordinary, 127: Pre-Series A CCPS, 128: Series B Convertible Preferred, 129: Series B2 Convertible Preferred, 130: Series Seed-1 Preferred.
- 0 Indicates an undertaking directly held by PLC. All other undertakings are indirectly held. In the case of Hindustan Unilever Limited, 47.43% is directly held and the remainder of 14.47% is indirectly held. In the case of Unilever Kenya Limited, 11.30% is directly held and the remainder of 88.70% is indirectly held. In the case of Unilever Sri Lanka Limited, 18.32% is directly held and the remainder of 81.68% is indirectly held. In the case of Mixhold B.V., 27.71% is directly held and the remainder of 72.29% is indirectly held. In the cases of each of Unilever Gida Sanayi ve Ticaret A.Ş. and Unilever Sanayi ve Ticaret Turk A.Ş., a fractional amount is directly held and the remainder is indirectly held. In the case of Mixhold B.V., 55.37% of the ordinary-A shares are directly held, the remainder of 44.63% are indirectly held and the other share classes are indirectly held.
- + Shares the undertaking holds in itself.
- Δ Denotes an undertaking where other classes of shares are held by a third party.
- X Binzagr Unilever Limited, Severn Gulf FZCO, Unilever Binzagr Gulf General Trading LLC and AlBahar United For Wholesale and Retail Trading Company LLC are subsidiary undertakings pursuant to Section 1162(2)(b) Companies Act 2006. The Unilever Group is entitled to 50% of the profits made by Binzagr Unilever Limited, Severn Gulf FZCO and Unilever Binzagr Gulf General Trading LLC.
- 0 Accounted for as non-current investments within non-current financial assets.
- ∞ Exemption pursuant to Regulation 7 of the Partnership (Accounts) Regulations 2008.

In addition, we have revenues either from our own operations or otherwise in the following locations: Afghanistan, Åland Islands, Albania, American Samoa, Americas, Andorra, Angola, Anguilla, Antigua and Barbuda, Armenia, Aruba, Azerbaijan, Bahamas, Barbados, Belize, Benin, Bermuda, Bhutan, Bonaire, Bosnia and Herzegovina, Botswana, British Indian Ocean Territory, British Virgin Islands, Brunei Darussalam, Burkina Faso, Burundi, Cameroon, Cape Verde, Cayman Islands, Central African Republic, Chad, Christmas Island, Cocos (Keeling) Islands, Comoros, Congo, Cook Islands, Curaçao, Democratic Republic of Congo, Dominica, Equatorial Guinea, Eritrea, Eswatini (previously known as Swaziland), Falkland Islands (Malvinas), Faroe Islands, Federated States of Micronesia, Fiji, French Guiana, French Polynesia, French Southern Territories, Gabon, Gambia, Georgia, Gibraltar, Greenland, Grenada, Guadeloupe, Guam, Guernsey, Guinea, Guinea-Bissau, Guyana, Heard Island and McDonald Islands, Holy See (Vatican City State), Iceland, Iraq, Jamaica, Kiribati, Kosovo, Kyrgyzstan, Lebanon, Lesotho, Liberia, Libya, Liechtenstein, Luxembourg, Macao, Madagascar, Maldives, Mali, Malta, Marshall Islands, Martinique, Mauritania, Mauritius, Mayotte, Moldova (Republic of), Monaco, Mongolia, Montenegro, Montserrat, Namibia, Nauru, New Caledonia, Niue, Norfolk Island, North Macedonia, Northern Mariana Islands, Palau, Papua New Guinea, Pitcairn, Réunion, Saint Kitts and Nevis, Saint Lucia, Saint Martin (French part), Saint Pierre and Miquelon, Saint Vincent and the Grenadines, Samoa, San Marino, Senegal, Seychelles, Sierra Leone, Sint Maarten (Dutch part), Slovenia, Solomon Islands, Somalia, South Georgia and the South Sandwich Islands, South Sudan, Suriname, Svalbard and Jan Mayen, Tajikistan, Timor-Leste, Togo, Tokelau, Tonga, Turkmenistan, Turks and Caicos Islands, Tuvalu, Uzbekistan, Vanuatu, Virgin Islands (US), Wallis and Futuna, Western Sahara and Yemen.

The Unilever Group has established branches in Azerbaijan, China, Jordan, Kazakhstan, Lebanon, Poland, Turkey and the UK.